

# Courageous Leadership in Turbulent Times

Alumni Masterclass

**Dr Gautam Mukunda**



**HARVARD**  
Kennedy School

Thursday 23 January 2020

8.30am - 5.00pm

The K Club, Co. Kildare



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# Courageous Leadership in Turbulent Times

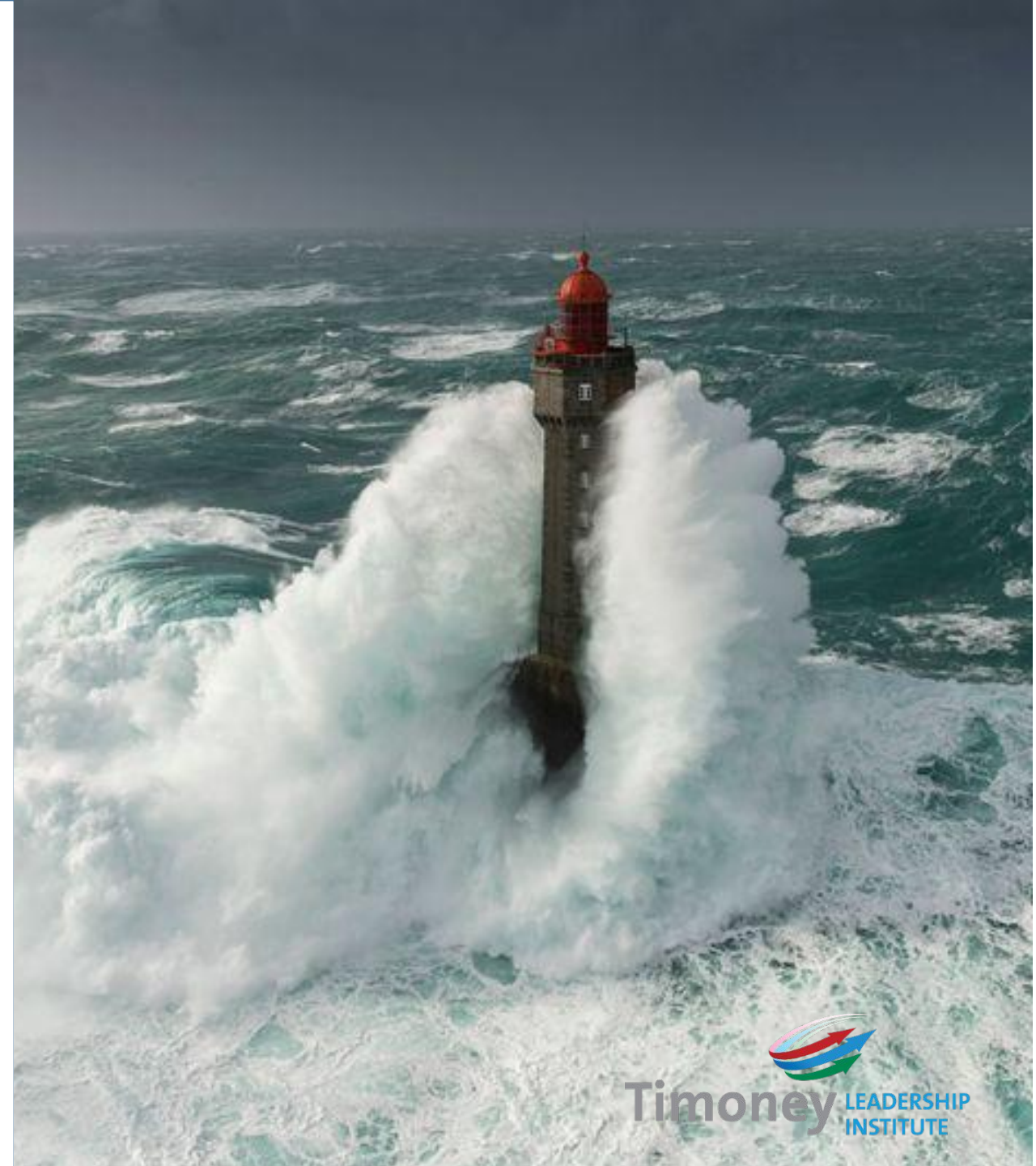
## What can you expect from this Masterclass?

We live in turbulent times, indeed! The context within which we lead is filled with uncertainties.

One of the great challenges of navigating and leading in turbulent times is being able to play to your stronger suit as a leader and also play to others' stronger suits: to bring the best out of yourself and the teams you lead. Self-awareness is key.

This Leadership Masterclass with Dr Gautam Mukunda will draw practical insights for you from leaders who have faced and engaged with extraordinary challenges in their lives.

Delving into fascinating case studies about explorer and entrepreneur Sir Ernest Shackleton, politician and managing director Christine Lagarde and Martin Luther King, leader of the civil rights movement, Dr Mukunda will help you draw out lessons for your leadership role as we face further uncertainty and challenges in leading with purpose in 2020.





# Leaders making strategic decisions in face of uncertainty

## Case studies for this masterclass

### Leadership in Crisis: Ernest Shackleton and the Epic Voyage of the Endurance

- In this case discussion we will have an opportunity to examine leadership and entrepreneurship in the context of Ernest Shackleton's 1914 Antarctic expedition, a compelling story of crisis, survival, and triumph.

### Martin Luther King's "I have a dream" speech.

- Martin Luther King, Jr. was one of the greatest orators and civil rights activists in U.S. history. His goal was to end racial segregation and discrimination using peaceful means.
- King delivered his electrifying "I Have a Dream" speech from the steps of the Lincoln Memorial during the 1963 March on Washington, which became the flash point for a movement. In this discussion we will explore the power of communications to bring about change in the face of resistance.

### Christine Lagarde

- Christine is a French politician, economist and lawyer serving as President of the European Central Bank since November 2019. Prior to this appointment, she served as Chair and Managing Director of the International Monetary Fund, between July 2011 and November 2019. This case highlights the challenges and opportunities she faced during particular phases of her career and how she managed them.

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*Time to engage again...*



# Dr Gautam Mukunda



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Gautam Mukunda is a Research Fellow at the Harvard Kennedy School's Center for Public Leadership. Before joining the Harvard Business School as an Assistant Professor in Organisational Behaviour, Gautam was the National Science Foundation Synthetic Biology ERC Postdoctoral Fellow resident at the Massachusetts Institute of Technology's Center for International Studies.

He received his PhD from MIT in Political Science and an A.B. in Government from Harvard, magna cum laude. His research focuses on leadership, international relations, and the social and political implications of technological change.

He is on the Board of Directors and Chair of the Mentorship Committee of The Upakar Foundation, a national non-profit devoted to providing college scholarships to underprivileged students of South Asian descent.

He has published articles on leadership, military innovation, network-centric warfare, and the security and economic implications of synthetic biology in Security Studies. His book, "Indispensable: When Leaders Really Matter," was published by Harvard Business Review Press.

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[Watch Gautam Makunda explain here the learning benefits of the case study approach for leaders](#)



# Alumni Masterclasses

- Join fellow peers and alumni of previous Advanced Leadership Programmes.
- Continue your learning journey as you endeavour to improve and enhance your leadership skills for you and your team's benefit.
- An ideal opportunity to connect with your ALP cohort and meet fellow alumni from other years.
- Take a moment to remind yourself of the value of coming to your alumni masterclasses by watching this brief video [here](#) recorded at a Masterclass with Harvard Business School Professor Rory McDonald.
- Leaders who are not Timoney alumni are also very welcome to participate.  
Please contact us for further details on the arrangements.

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**Book me a place please - click here**

***Fees - including lunch and materials:***

Alumni with paid subscription: FREE

Other Alumni: €450

Non Alumni: €550

***Queries? Please call Alison or Clare on:***

**Ph: + 353 1 676 0477**

**Venue: K Club, Co Kildare ([location](#))**

**Timoney Leadership Institute,  
[www.timoneyleadership.ie](http://www.timoneyleadership.ie)**





*Coming up?*